

## 042 - HEALTH CARE AGENCY

### Operational Summary

#### Mission:

The Health Care Agency is dedicated to protecting and promoting the optimal health of individuals, families, and our diverse communities through partnerships, community leadership, assessment of community needs, planning and policy development, prevention and education, and quality services.

#### Strategic Goals:

- Prevent disease and disability, and promote healthy lifestyles.
- Assure access to quality health care services.
- Promote and ensure a healthful environment.
- Recommend and implement health policy and services based upon assessment of community health needs.

#### Key Outcome Indicators:

Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<b>HEALTH CARE ACCESS FOR CHILDREN</b> <b>What:</b> A measure of the ability of children to receive medical attention, including preventive care. <b>Why:</b> Children receiving preventive services and health care will result in improved health outcomes.	Results of the 2002 OCHNA community survey found a 23% reduction in the number of uninsured children since 1998.	Increase in the number of children with health insurance coverage by monitoring the number of eligible children and those enrolled in these programs. The 2004 OCHNA survey will hopefully show continued improvement.	Progress has been made with a reduction in the number of uninsured children. The % of children without health insurance has declined from 12.7% in 1998 to 8.6% in 2001. Since January 1999 the total number of children enrolled nearly doubled, from approx 121,000 to almost 240,000 as of June 2003.
<b>CHRONIC DISEASES</b> <b>What:</b> A measure of the leading causes of death for Orange County residents. <b>Why:</b> 3 leading causes accounted for 63% of deaths in 2000 & over \$1.5 billion annually in hospital costs.	The OC mortality rates for cancer, heart disease and cerebrovascular disease have declined between 2000 and 2001 but are still higher than California's.	Over the next seven years, continued preventive efforts will be necessary to accomplish the HP2010 objectives for cancer, heart disease, and cerebrovascular disease.	OC has met or is approaching ten of the twenty top mortality/morbidity indicators for HP2010. However, OC death rates for the top 3 leading causes of death (cancer, heart disease, and stroke) remain well above national HP2010 target objectives.

## Key Outcome Indicators: (Continued)

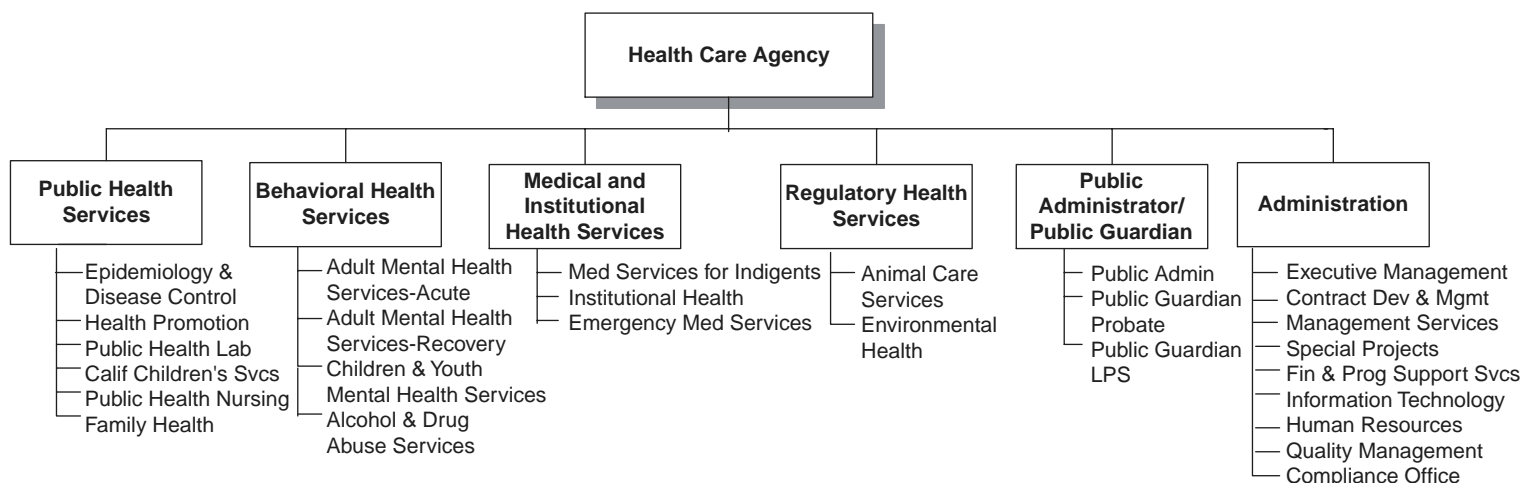
Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<b>COMMUNICABLE DISEASES - AIDS AND TUBERCULOSIS</b> <b>What:</b> Measures of annual morbidity and mortality rates for AIDS and TB. <b>Why:</b> Both AIDS and TB represent serious threats to public health locally, nationally, and worldwide.	The rate of new cases of AIDS continues to decline as do the number of deaths. The number of persons living with AIDS continues to increase. The rate of new cases TB continues a downward trend. OC reported 230 cases of tuberculosis in 2002 (a decrease of 17% below the reported cases in 2001).	Continued decrease in the number of new AIDS cases and improved disease management of existing cases. Identify and provide preventive therapy to an estimated 300,000 individuals with latent TB infections.	As of December 2002, OC residents living with AIDS more than double the number living in 1993. The number of persons living with AIDS increased 3% between 2001 and 2002. TB cases declined over the past 10 years. These TB case rates remain significantly higher than the Healthy People 2010 objective.
<b>OCEAN AND RECREATIONAL WATER QUALITY</b> <b>What:</b> A measure of closures due to bacterial contamination to protect the public from infections. <b>Why:</b> Contaminated ocean water is a threat to the personal and economic health of the community.	The total number of beach-mile-day closures has decreased by 16% between 2002 and 2003.	A further reduction in beach-mile-day closures through continued testing & identification of sources of bacteria. Ongoing water quality efforts include projects to identify the sources of bacteria and refine laboratory-testing procedures to provide earlier notice of potential health hazards.	Improvement is shown by the decrease in number of beach-mile-day closures from 2002 to 2003, down 43% from a year ago and down nearly 87% from the peak observed in 1999. This trend represents a significant reduction in the overall impact of the closures.
<b>VIOLENCE AND UNINTENTIONAL INJURY</b> <b>What:</b> A measure of mortality due to such things as falls, drowning, fire, guns, or violence (homicide). <b>Why:</b> Unintentional injuries leading cause of death for ages 1-34; homicide ties leading cause for 15-19.	The rate of preventable loss of life due to unintentional injuries (e.g., motor vehicle crashes, firearms, falls, drowning, suffocation, and fire) has declined over the past decade and OC is near the HP2010 objective.	Maintain and/or work toward achieving HP2010 target objectives for deaths due to unintentional injuries or violence.	The rate of such preventable losses due to unintentional injuries has declined over the past decade and OC is near the HP2010 objective. The overall homicide rate for OC is below state and national levels and remains below the HP2010 objective.

## FY 2003-2004 Key Project Accomplishments:

- The Agency Emergency Operations Center is fully equipped and training has been provided to instruct key HCA personnel in roles and responsibilities.
- Training has been provided to staff on access and use of the California Health Alert Network.
- The new biohazard containment laboratory is operational, with testing agents and protocols in place.
- Education and smallpox vaccinations were provided to appropriate Public Health and Behavioral Health personnel in the event of a bioterrorist event.
- Four clinicians are available to the community to assist in accessing behavioral health crisis response services.
- A team has been established to provide intensive mental health services to those individuals who have frequent hospitalizations and/or incarcerations due to behavioral health problems.
- Seniors with mental illness have received education regarding their mental illness and interventions to reduce symptoms, often including psychiatric medication intervention to restore the seniors to their highest possible level of functioning.
- The public can access water quality information through a newly created website.
- Shellmaker Water Quality Lab in Newport Beach is now fully operational.
- The Labor Management Committee established a Team Excellence Award program.

- The Health Care Agency is in full compliance with the HIPAA privacy standards, as mandated by Federal law. Orange County is a recognized leader in HIPAA implementation with the State based on HCA's lead role in HIPAA transaction and code set implementation.
- The Health Care Agency is in full compliance with the Americans with Disabilities Act.
- The Information Technology Division successfully implemented the client registry and document imaging functions of the IRIS system.
- The Electronic Requisitioning System has been fully implemented.
- The first annual celebration of Emergency Medical Services (EMS) week recognized EMS personnel and provided EMS-related education to the public.
- In collaboration with local sanitation districts, Environmental Health is able to post historical water quality sampling data on the web site.
- Public Health initiated rapid HIV testing to provide results within 20 minutes so patients can receive immediate counseling following a positive diagnosis.
- The Medical Services for Indigents program extended efforts to expand the specialty physician network.

## Organizational Summary



**PUBLIC HEALTH SERVICES** - Monitors the incidence of disease and injury in the community and develops preventive strategies to maintain and improve the health of the public.

**BEHAVIORAL HEALTH SERVICES** - Provides a culturally competent and client-centered system of behavioral health services for all eligible County residents in need of mental health care and/or treatment for alcohol and other drug abuse.

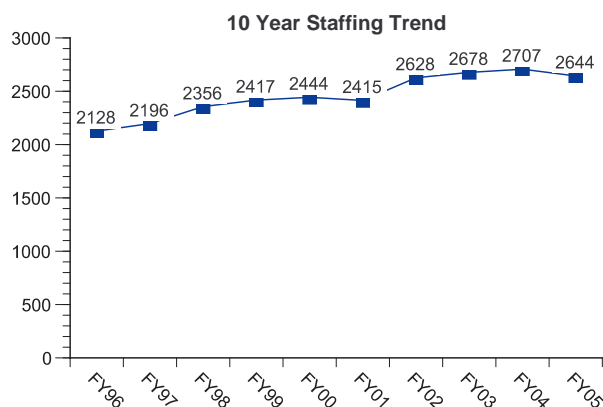
**MEDICAL & INSTITUTIONAL HEALTH SERVICES** - Coordinates emergency medical care, provides medical and behavioral health care to adults and children in institutional settings, and contracts for essential medical services for patients for whom the County is responsible.

**REGULATORY HEALTH SERVICES** - Ensures food safety and water quality and protects the public's health and safety from harmful conditions in the environment, from animal-related injury, and from disease and nuisance hazards through the enforcement of health and safety standards.

**PUBLIC ADMINISTRATOR/PUBLIC GUARDIAN** - The Public Administrator protects the assets and manages the affairs of deceased residents of Orange County who at the time of death left no known heirs, no will, no named executor or an executor who is ineligible. The Public Guardian is a conservator for individuals unable to care for themselves, and assumes responsibility for the overall welfare of the individual including placement, treatment and management of their assets.

**ADMINISTRATION** - Promotes and provides for the fiscal and operational integrity of the Agency through sound management principles and practices, and provides support services to Agency programs. Support services include Financial and Administrative Services, Information Technology, Human Resources, Quality Management, and Office of Compliance.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Since FY 1995-96, the number of HCA positions has grown by 517, which averages approximately 2.4% per year. In FY 2000-01 the number of employees decreased by 29 positions due to restructuring. From FY 2000-01 to FY 2001-02, 213 positions were added. This included 51 positions for the Theo Lacy expansion, 23 for Tobacco Settlement Health Care Priorities, and 20 positions for implementation of State staffing standards for California Children's Services. From FY 2001-02 to FY 2002-03, HCA added 29 positions. These included two positions for Proposition 10 Federal Financial Participation, two positions for HIV/AIDS prevention, ten positions for Public Health Field Nursing services, three positions for Alcohol and Drug Abuse services, eight for Substance Abuse Mental Health Services Administration (SAMHSA), and four for Nutrition Services.

Twenty-one positions were added for FY 2002-03 BARs, including 19 positions related to Anti-terrorism and 2 positions for the Methadone Clinic. In the FY 2003-04 Requested Budget, 55 positions were deleted to stay within Net County Cost limits. This included 32 positions from Correctional Health due to centralizing medical and mental health services. Also deleted were 16 positions from the TB program, four positions from the Public Health Laboratory, and three positions from Alcohol and Drug Abuse Services. Also in the FY 2003-04 Requested Budget, 66 positions were added due to transferring Public Administrator/Public Guardian from the Community Services Agency to the Health Care Agency. Nineteen positions were added for FY 2003-04 BARs including 2 positions for Lab Testing, 6 positions for California Children's Services, 7 positions for Tuberculosis Treatment, and 4 positions for Public Administrator/Public Guardian. In the FY 2004-05 Requested Budget, a total of 63 positions are deleted. This includes 29 positions deleted mid-year due to the early retirement incentive, 7 long term vacant positions deleted mid-year, and 27 positions to comply with NCC limits.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Costs to prepare for and respond to potential terrorist threats are included in the Requested Budget. Also included in the Requested budget are: site design costs for the relocation of the Animal Shelter; construction costs for the Watershed and Ocean Monitoring lab; health priorities funded from Tobacco Settlement Revenue; and in-custody Alcohol and Drug rehabilitation services funded by Tobacco Settlement Revenue.

### Changes Included in the Recommended Base Budget:

Agency base budget appropriations total \$464,214,771, for a decrease of \$9.8 million from the current modified budget for FY 2003-04. Despite cost increases for employee health insurance and retirement, the budget decreases due to streamlining of programs and services Agency-wide to meet the Net County Cost limits. Major changes in Behavioral

Health include reducing inpatient services for chronically mentally ill and reducing outpatient mental health and substance abuse treatment services. Major changes in Public Health include deferring communicable disease testing and control. Public Administrator/Public Guardian includes a reduction in staff serving as conservator for individuals, and managing the assets of clients and the deceased.

### Requested Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
<b>Restore Professional Services Contract - Adult Mental Health 24 Hour Residential Care (FY 04-05)</b> Amount:\$ 252,937	A reduction in Adult Mental Health contract services is required to meet Net County Cost limit.	This Program helps to decrease homelessness & long-term hospital cost of Mental Health clients.	042-108
<b>Restore 2 Positions &amp; Funding - Public Health Community Nursing (FY 04-05)</b> Amount:\$ 94,292	Deletion of 1 Information Processing Tech & 1 Sr. Public Health Nurse to meet Net County Cost limit.	PHCN received 18,462 referrals, served 37,993 clients, & investigated 3,153 communicable diseases.	042-156
<b>Restore 1 Position &amp; Funding - Public Health Disease Control (FY 04-05)</b> Amount:\$ 162,857	Deletion of 1 Public Health Microbiologist & contract costs required to meet Net County Cost limit.	TB cases reducing, more refugees receiving health assessments, & PH Lab providing successful testing	042-158
<b>Restore Medical Supplies &amp; Contract Services - Public Health Disease Control (FY 04-05)</b> Amount:\$ 365,303	Reduce contract costs in order for the Health Care Agency to meet its Net County Cost limit.	TB cases reducing, more refugees receiving health assessments, & PH Lab providing successful testing	042-181
<b>Restore 1 Position &amp; Funding - Public Administrator/Public Guardian (FY 04-05)</b> Amount:\$ 63,079	Deletion of 1 Deputy PA/PG II position required to meet its Net County Cost limit.	PA/PG effectively manage the conservatorship & decedent estates.	042-167
<b>Restore 1 Position &amp; Funding - Public Health/Health Promotion (FY 04-05)</b> Amount:\$ 78,889	Restore 1 Health Educator position in the Public Health/Health Promotion Program.	The Division provides education and training to approximately 177,000 individuals annually.	042-188
<b>Restore Contract Services and Funding - Public Health California Children's Services (FY 04-05)</b> Amount:\$ 32,213	A contract cost reduction is required to meet its FY 04-05 Net County Cost limit.	CCS operations result in an improved quality of life for eligible children. 2,372 children served.	042-209
<b>Restore Service Contract and Funding - Alcohol &amp; Drug Abuse ACT Program (FY 04-05)</b> Amount:\$ 95,318	A contract cost reduction is required to meet its FY 04-05 Net County Cost limit.	No HIV infected infants born to HIV infected mothers & Over 94% of infants born drug free.	042-246
<b>Restore Extra Help Funding - Public Health/Epidemiology and Assessment (FY 04-05)</b> Amount:\$ 39,874	Restore extra help appropriations in Public Health/Epidemiology and Assessment program.	Over 14K non-HIV/AIDS communicable diseases reported & 47K births/17K deaths registered annually.	042-252
<b>Restore 11 Positions &amp; Funding - Children &amp; Youth Services/Project Together Program (FY 04-05)</b> Amount:\$ 645,440	Restore 6 Mental Health Worker III, 1 Volunteer Svcs Coord, 2 HCA Service Chief, and 2 Office Techs.	CYS-PT volunteer mentoring program helped over 1000 families with 25K hours of voluntary donations.	042-268
<b>Restore Appropriations &amp; Contract Services - Public Health HIV/STD Program (FY 04-05)</b> Amount:\$ 352,866	Restore services and supplies and professional services appropriations in STD prevention programs.	The STD clinic has provided a 16,197 assessment visits & HIV testing assessments to 9,705 clients.	042-293
<b>Restore Contract Services &amp; Funding - Adult Mental Health/Indigent Services (FY 04-05)</b> Amount:\$ 237,680	A contract cost reduction is required to meet its FY 04-05 Net County Cost limit.	500 seriously & persistently mentally ill indigent clients receives health services	042-298

## Requested Budget Augmentations and Related Performance Results: (Continued)

Unit/Amount	Description	Performance Plan	Ref. Num.
<b>Restore Contract Services &amp; Funding - Adult Mental Health/Indigent Services (FY 04-05)</b> Amount: \$ 237,680	A contract cost reduction is required to meet its FY 04-05 Net County Cost limit.	500 seriously & persistently mentally ill indigent clients receives health services	042-303
<b>Restore 4 Positions &amp; Extra Help/ Contract Appropriations - PH/Family Health Comm Pgm (FY 04-05)</b> Amount: \$ 468,333	Restore 4 positions, extra help appropriations, and professional services reductions.	Thousands of uninsured children receive preventive health care/linkage to Medi-Cal/Healthy Families.	042-251
<b>Restore 1 Position &amp; Extra Help Appropriations - Adult Mental Health/Older Adults Program (FY 04-05)</b> Amount: \$ 352,138	Restore 1 position and extra help funding to the Older Adults Program.	OAS prevented 140 individuals (72%) from visiting ERS or calling paramedics. Saved significant cost.	042-316
<b>Restore 2 Positions and Extra Help Appropriations - Public Health Family Health Clinic (FY 04-05)</b> Amount: \$ 364,229	Restore 2 Office Asst positions and extra help/ pharmaceuticals appropriations.	70,000 immunization, 15,000 health assessments, & 12,000 family planning services provided annually.	042-331
<b>Restore Contract &amp; Funding - Public Health Specialized Nursing Program (FY 04-05)</b> Amount: \$ 262,631	Restore extra help and services and supplies appropriations to the Specialized Nursing Program.	No infants born to HIV infected mothers infected with the virus & 94% infants born drug free.	042-339
<b>Restore Contracted Outpatient Services - Adult Mental Health Services (FY 04-05)</b> Amount: \$ 739,665	Restore outpatient contract programs to serve clients with mental health symptoms.	The contract programs have been successful at helping clients to receive an adequate level of care.	042-1000
<b>Restore 3 Positions And Clinic Days - Behavioral Health Administrative Restructuring (FY 04-05)</b> Amount: \$ 343,969	Restore 3 positions and Saturday AMHS clinic services.	The change will reduce the existing Service Chief on-call coverage.	042-1001

## Proposed Budget and History:

Sources and Uses	FY 2002-2003 Actual	FY 2003-2004 Budget As of 3/31/04	FY 2003-2004 Projected <sup>(1)</sup> At 6/30/04	FY 2004-2005 Recommended	Change from FY 2003-2004 Projected	
					Amount	Percent
Total Positions	-	2,670	2,670	2,644	(26)	-0.97
Total Revenues	361,591,439	398,553,577	378,531,293	389,973,155	11,441,862	3.02
Total Requirements	431,410,157	474,045,193	455,970,418	464,214,771	8,244,353	1.81
Net County Cost	69,818,718	75,491,616	77,439,125	74,241,616	(3,197,509)	-4.13

(1) Requirements include prior year encumbrances and expenditures. Therefore, the above totals may not match FY 2003-2004 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: Health Care Agency in the Appendix on page 465.

## Highlights of Key Trends:

- The Health Care Agency will face a number of significant challenges in FY 2004-05. At this time the most significant challenge is the uncertainty of the economy, and its impact on funding and services. The Agency's largest revenue source is Realignment, which is funded from sales tax collections and Vehicle License Fee col-

lections. The slow recovery of the economy is affecting funding levels received at a time when demand for health care services continues to increase. In addition, the economy will affect revenues collected by the State. Funding decisions made by the Governor and Legislature to balance the State budget could have dramatic impacts on services at the local level. The Agency will

continue to work with its County and community partners in carrying out services during this uncertain economic period.

### Budget Units Under Agency Control

No.	Agency Name	Public Health Services	Behavioral Health Services	Medical & Institutional Health Services	Regulatory Health Services	Public Administrator/ Public Guardian	Administration	Total
042	Health Care Agency	106,604,689	197,467,485	115,738,702	31,189,699	4,632,571	8,581,625	464,214,771
138	Medi-Cal Admin. Activities/Targeted Case Mgmt.	0	0	0	0	0	10,918,063	10,918,063
	Total	106,604,689	197,467,485	115,738,702	31,189,699	4,632,571	19,499,688	475,132,834



## 042 - HEALTH CARE AGENCY

### Summary of Proposed Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2002-2003 Actual	FY 2003-2004 Budget As of 3/31/04	FY 2003-2004 Projected <sup>(1)</sup> At 6/30/04	FY 2004-2005 Recommended	Change from FY 2003-2004 Projected	
					Amount	Percent
Licenses, Permits & Franchises	\$ 3,409,562	\$ 3,657,264	\$ 3,996,564	\$ 4,107,959	\$ 111,395	2.79%
Fines, Forfeitures & Penalties	7,867,557	5,388,676	5,369,817	5,981,239	611,422	11.39
Revenue From Use Of Money And Property	0	624,000	1,818,502	1,696,392	(122,110)	-6.71
Intergovernmental Revenues	258,751,435	275,813,177	270,559,740	272,165,783	1,606,043	0.59
Charges For Services	51,706,677	64,015,716	56,418,756	64,373,828	7,955,072	14.10
Miscellaneous Revenues	4,549,402	5,891,574	3,872,755	4,212,363	339,608	8.77
Other Financing Sources	35,306,807	43,163,170	36,495,159	37,435,591	940,432	2.58
<b>Total Revenues</b>	361,591,439	398,553,577	378,531,293	389,973,155	11,441,862	3.02
Salaries & Benefits	177,687,587	201,687,633	197,610,834	205,081,823	7,470,989	3.78
Services & Supplies	258,182,247	276,535,835	259,768,715	259,651,772	(116,943)	-0.05
Services & Supplies Reimbursements	(37,698)	(44,962)	(23,642)	(43,074)	(19,432)	82.19
Other Charges	7,229,707	8,610,931	8,611,279	8,311,055	(300,224)	-3.49
Fixed Assets	1,016,635	4,534,342	3,477,226	5,737,939	2,260,713	65.01
Intrafund Transfers	(12,668,322)	(17,278,586)	(13,473,994)	(14,524,744)	(1,050,750)	7.80
<b>Total Requirements</b>	431,410,157	474,045,193	455,970,418	464,214,771	8,244,353	1.81
<b>Net County Cost</b>	\$ 69,818,718	\$ 75,491,616	\$ 77,439,125	\$ 74,241,616	\$ (3,197,509)	-4.13%

(1) Requirements include prior year encumbrances and expenditures. Therefore, the above totals may not match FY 2003-2004 projected requirements included in "At a Glance" (Which exclude these).

### Proposed Budget Summary of Public Health Services:

Revenues/Appropriations	FY 2002-2003 Actual	FY 2003-2004 Budget As of 3/31/04	FY 2003-2004 Projected <sup>(1)</sup> At 6/30/04	FY 2004-2005 Recommended	Change from FY 2003-2004 Projected	
					Amount	Percent
Licenses, Permits & Franchises	\$ 48,020	\$ 50,000	\$ 49,882	\$ 52,000	\$ 2,118	4.25%
Fines, Forfeitures & Penalties	71,942	121,000	120,239	121,000	761	0.63
Intergovernmental Revenues	70,330,637	84,992,558	81,091,819	86,108,877	5,017,058	6.19
Charges For Services	6,236,546	4,304,507	4,711,312	4,701,107	(10,205)	-0.22
Miscellaneous Revenues	418,016	949,026	875,508	2,112,231	1,236,723	141.26
Other Financing Sources	4,768,685	8,126,103	7,007,214	6,766,709	(240,505)	-3.43
<b>Total Revenues</b>	81,873,847	98,543,194	93,855,974	99,861,924	6,005,950	6.40
Salaries & Benefits	55,393,857	62,773,399	60,226,710	65,291,666	5,064,956	8.41
Services & Supplies	28,394,821	42,590,326	40,146,450	38,896,191	(1,250,259)	-3.11
Services & Supplies Reimbursements	(37,698)	(44,962)	(23,642)	(43,074)	(19,432)	82.19
Other Charges	2,359,728	3,422,744	3,874,697	3,395,946	(478,751)	-12.36



### Proposed Budget Summary of Public Health Services:

Revenues/Appropriations	FY 2002-2003 Actual	FY 2003-2004 Budget As of 3/31/04	FY 2003-2004 Projected <sup>(1)</sup> At 6/30/04	FY 2004-2005 Recommended	Change from FY 2003-2004 Projected	
					Amount	Percent
Fixed Assets	224,504	1,058,974	1,098,400	1,974,710	876,310	79.78
Intrafund Transfers	(2,077,161)	(2,637,265)	(2,440,815)	(2,910,750)	(469,935)	19.25
<b>Total Requirements</b>	<b>84,258,052</b>	<b>107,163,216</b>	<b>102,881,800</b>	<b>106,604,689</b>	<b>3,722,889</b>	<b>3.62</b>
<b>Net County Cost</b>	<b>\$ 2,384,205</b>	<b>\$ 8,620,022</b>	<b>\$ 9,025,826</b>	<b>\$ 6,742,765</b>	<b>\$ (2,283,061)</b>	<b>-25.29%</b>

### Proposed Budget Summary of Behavioral Health Services:

Revenues/Appropriations	FY 2002-2003 Actual	FY 2003-2004 Budget As of 3/31/04	FY 2003-2004 Projected <sup>(1)</sup> At 6/30/04	FY 2004-2005 Recommended	Change from FY 2003-2004 Projected	
					Amount	Percent
Revenue From Use Of Money And Property	\$ 0	\$ 0	\$ 1,194,502	\$ 1,072,392	\$ (122,110)	-10.22%
Intergovernmental Revenues	116,267,565	135,835,306	133,833,338	130,377,905	(3,455,433)	-2.58
Charges For Services	26,321,692	37,348,236	30,091,455	36,835,276	6,743,821	22.41
Miscellaneous Revenues	3,620,677	4,145,065	2,268,609	1,306,789	(961,820)	-42.40
Other Financing Sources	7,230,889	8,862,082	8,463,293	6,472,945	(1,990,348)	-23.52
<b>Total Revenues</b>	<b>153,440,823</b>	<b>186,190,689</b>	<b>175,851,197</b>	<b>176,065,307</b>	<b>214,110</b>	<b>0.12</b>
Salaries & Benefits	63,044,541	69,384,308	67,336,226	67,447,313	111,087	0.16
Services & Supplies	122,944,925	143,638,042	135,343,313	133,785,347	(1,557,966)	-1.15
Other Charges	4,050,699	4,320,414	3,855,502	3,982,016	126,514	3.28
Fixed Assets	32,913	0	0	0	0	0.00
Intrafund Transfers	(8,027,233)	(10,388,740)	(7,773,366)	(7,747,191)	26,175	-0.34
<b>Total Requirements</b>	<b>182,045,846</b>	<b>206,954,024</b>	<b>198,761,675</b>	<b>197,467,485</b>	<b>(1,294,190)</b>	<b>-0.65</b>
<b>Net County Cost</b>	<b>\$ 28,605,023</b>	<b>\$ 20,763,335</b>	<b>\$ 22,910,478</b>	<b>\$ 21,402,178</b>	<b>\$ (1,508,300)</b>	<b>-6.58%</b>

### Proposed Budget Summary of Medical & Institutional Health Services:

Revenues/Appropriations	FY 2002-2003 Actual	FY 2003-2004 Budget As of 3/31/04	FY 2003-2004 Projected <sup>(1)</sup> At 6/30/04	FY 2004-2005 Recommended	Change from FY 2003-2004 Projected	
					Amount	Percent
Licenses, Permits & Franchises	\$ 176,138	\$ 138,087	\$ 166,167	\$ 142,992	\$ (23,175)	-13.95%
Fines, Forfeitures & Penalties	7,134,726	4,643,748	4,643,748	5,253,748	610,000	13.14
Intergovernmental Revenues	69,784,804	51,707,132	52,411,540	52,756,904	345,364	0.66
Charges For Services	333,198	449,835	341,874	850	(341,024)	-99.75
Miscellaneous Revenues	72,688	693	2,759	150,996	148,237	5,372.85
Other Financing Sources	22,283,414	18,001,638	17,699,950	15,014,465	(2,685,485)	-15.17
<b>Total Revenues</b>	<b>99,784,968</b>	<b>74,941,133</b>	<b>75,266,038</b>	<b>73,319,955</b>	<b>(1,946,083)</b>	<b>-2.59</b>
Salaries & Benefits	28,415,983	28,259,854	28,988,840	29,486,082	497,242	1.72
Services & Supplies	91,608,453	90,543,601	90,728,145	87,169,424	(3,558,721)	-3.92
Other Charges	112,639	128,885	66,778	122,623	55,845	83.63
Fixed Assets	0	694,176	706,601	1,501,551	794,950	112.50
Intrafund Transfers	(2,540,978)	(2,993,254)	(3,010,565)	(2,540,978)	469,587	-15.60
<b>Total Requirements</b>	<b>117,596,098</b>	<b>116,633,262</b>	<b>117,479,799</b>	<b>115,738,702</b>	<b>(1,741,097)</b>	<b>-1.48</b>
<b>Net County Cost</b>	<b>\$ 17,811,130</b>	<b>\$ 41,692,129</b>	<b>\$ 42,213,761</b>	<b>\$ 42,418,747</b>	<b>\$ 204,986</b>	<b>0.49%</b>

### Proposed Budget Summary of Regulatory Health Services:

Revenues/Appropriations	FY 2002-2003 Actual	FY 2003-2004 Budget As of 3/31/04	FY 2003-2004 Projected <sup>(1)</sup> At 6/30/04	FY 2004-2005 Recommended	Change from FY 2003-2004 Projected	
					Amount	Percent
Licenses, Permits & Franchises	\$ 3,185,403	\$ 3,469,177	\$ 3,780,515	\$ 3,912,967	\$ 132,452	3.50%
Fines, Forfeitures & Penalties	661,172	623,928	605,830	606,491	661	0.11
Intergovernmental Revenues	1,863,319	1,899,128	2,299,190	1,918,058	(381,132)	-16.58
Charges For Services	18,815,241	20,951,303	20,312,280	21,874,760	1,562,480	7.69
Miscellaneous Revenues	126,907	796,790	725,846	642,347	(83,499)	-11.50
Other Financing Sources	217,194	975,000	279,687	875,225	595,538	212.93
<b>Total Revenues</b>	<b>24,869,235</b>	<b>28,715,326</b>	<b>28,003,348</b>	<b>29,829,848</b>	<b>1,826,500</b>	<b>6.52</b>
Salaries & Benefits	17,875,688	21,115,148	20,649,239	21,863,342	1,214,103	5.88
Services & Supplies	4,255,912	8,659,019	7,853,144	8,370,959	517,815	6.59
Other Charges	76,738	80,076	80,076	80,786	710	0.89
Fixed Assets	263,848	1,046,000	557,482	960,225	402,743	72.24
Intrafund Transfers	(3,149)	(16,235)	(3,642)	(85,613)	(81,971)	2,250.71
<b>Total Requirements</b>	<b>22,469,037</b>	<b>30,884,008</b>	<b>29,136,299</b>	<b>31,189,699</b>	<b>2,053,400</b>	<b>7.05</b>
<b>Net County Cost</b>	<b>\$ (2,400,199)</b>	<b>\$ 2,168,682</b>	<b>\$ 1,132,951</b>	<b>\$ 1,359,851</b>	<b>\$ 226,900</b>	<b>20.03%</b>

### Proposed Budget Summary of Public Administrator/Public Guardian:

Revenues/Appropriations	FY 2002-2003 Actual	FY 2003-2004 Budget As of 3/31/04	FY 2003-2004 Projected <sup>(1)</sup> At 6/30/04	FY 2004-2005 Recommended	Change from FY 2003-2004 Projected	
					Amount	Percent
Revenue From Use Of Money And Property	\$ 0	\$ 624,000	\$ 624,000	\$ 624,000	\$ 0	0.00%
Intergovernmental Revenues	0	642,000	5,000	5,000	0	0.00
Charges For Services	0	961,835	961,835	961,835	0	0.00
Other Financing Sources	0	0	637,000	723,661	86,661	13.60
<b>Total Revenues</b>	<b>0</b>	<b>2,227,835</b>	<b>2,227,835</b>	<b>2,314,496</b>	<b>86,661</b>	<b>3.89</b>
Salaries & Benefits	0	4,647,839	4,694,949	4,805,042	110,093	2.34
Services & Supplies	46	1,048,936	71,190	1,047,069	975,879	1,370.81
Other Charges	0	0	0	1,952	1,952	0.00
Intrafund Transfers	0	(1,221,492)	(224,006)	(1,221,492)	(997,486)	445.29
<b>Total Requirements</b>	<b>46</b>	<b>4,475,283</b>	<b>4,542,133</b>	<b>4,632,571</b>	<b>90,438</b>	<b>1.99</b>
<b>Net County Cost</b>	<b>\$ 46</b>	<b>\$ 2,247,448</b>	<b>\$ 2,314,298</b>	<b>\$ 2,318,075</b>	<b>\$ 3,777</b>	<b>0.16%</b>

### Proposed Budget Summary of Administration:

Revenues/Appropriations	FY 2002-2003 Actual	FY 2003-2004 Budget As of 3/31/04	FY 2003-2004 Projected <sup>(1)</sup> At 6/30/04	FY 2004-2005 Recommended	Change from FY 2003-2004 Projected	
					Amount	Percent
Fines, Forfeitures & Penalties	\$ (283)	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Intergovernmental Revenues	505,111	737,053	918,853	999,039	80,186	8.73
Miscellaneous Revenues	311,114	0	33	0	(33)	-100.00
Other Financing Sources	806,624	7,198,347	2,408,015	7,582,586	5,174,571	214.89
<b>Total Revenues</b>	<b>1,622,566</b>	<b>7,935,400</b>	<b>3,326,901</b>	<b>8,581,625</b>	<b>5,254,724</b>	<b>157.95</b>
Salaries & Benefits	12,957,518	15,507,085	15,714,870	16,188,378	473,508	3.01

## Proposed Budget Summary of Administration:

Revenues/Appropriations	FY 2002-2003 Actual	FY 2003-2004 Budget As of 3/31/04	FY 2003-2004 Projected <sup>(1)</sup> At 6/30/04	FY 2004-2005 Recommended	Change from FY 2003-2004 Projected	
					Amount	Percent
Services & Supplies	10,978,090	(9,944,089)	(14,373,527)	(9,617,218)	4,756,309	-33.09
Other Charges	629,902	658,812	734,226	727,732	(6,494)	-0.88
Fixed Assets	495,369	1,735,192	1,114,742	1,301,453	186,711	16.75
Intrafund Transfers	(19,800)	(21,600)	(21,600)	(18,720)	2,880	-13.33
<b>Total Requirements</b>	25,041,079	7,935,400	3,168,711	8,581,625	5,412,914	170.82
<b>Net County Cost</b>	\$ 23,418,513	\$ 0	\$ (158,190)	\$ 0	\$ 158,190	-100.00%